HOUGHTON LAKE BUILDING AGENCY
ROSCOMMON COUNTY, MICHIGAN
AUDITED FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2005

# **AUDITING PROCEDURES REPORT**

Issued under P.A. 2 of 1968, as amended. Filing is mandatory.		•							
Local Government Type:	0.11	Local Government Nar			Coun	-			
☐ City ☐ Township ☐ Village ☒	1	Houghton Lake Build			Roscommon				
Audit Date	Opinion Da		Date Accountant	Report Submi	tted To State:				
December 31, 2005	March 2, 2			<u> </u>	March 20, 2006				
We have audited the financial statements with the Statements of the Governmental A and Local Units of Government in Michigan	Accounting S	Standards Board (GASB)	and the <i>Uniforn</i>						
We affirm that:  1. We have complied with the <i>Bulletin fo</i> 2. We are certified public accountants re			nment in <b>M</b> ichi	<i>igan</i> as revised.					
We further affirm the following. "Yes" res	ponses hav	e been disclosed in the	financial stater	ments, including th	LOCAL, AUD	The FINANCE DIVENTS			
yes ⋈ no 2. There are accumuly yes ⋈ no 3. There are instance order issued unit has order issued under 129.91] or P.A. 55   yes ⋈ no 6. The local unit has 129.91 yes ⋈ no 7. The local unit has (normal costs) in the cost requirement, yes ⋈ no 8. The local unit use	nt units/fundulated deficities of non-control violated the Emergias deposits/ir 5 of 1982, as been deling violated the current young contribution of contribution of the current young contribution of contribution of the current young contribution of the current young contribution of contributions of the current young contribution of the current	ds/agencies of the local of the	unit's unreserverm Accounting order issued un ot. comply with state [2]) evenues that went (Article 9, San 100% funding the year).	ed fund balances/ g and Budgeting A der the Municipal l tutory requirement were collected for a section 24) to fund ed and the overfun	retained earn ct (P.A. 2 of 1 Finance Act o s. (P.A. 20 of 1 another taxing current year eding credits alby P.A. 266 o	ings (P.A. 275 of 1980). 968, as amended). r its requirements, or an 1943, as amended [MCL g unit. earned pension benefits re more than the normal			
We have enclosed the following:				Enclosed	To Be Forward	Not ed Required			
The letter of comments and recommenda	tions.								
Reports on individual federal assistance p	programs (p	rogram audits).							
Single Audit Reports (ASLGU).				<del>                                     </del>	1 -				
Certified Public Accountant (Firm Name): Keskine, Cook, Miller & Alexander, LLP									
Street Address			City		State	ZIP			
100 West First Street			Gaylord		MI	49735			
Accountant Signature	R				•	· · · · · · · · · · · · · · · · · · ·			

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Walter J. Keskine, C.P.A. Jeffrey B. Cook, C.P.A. Richard W. Miller, C.P.A. Ronald D. Alexander, C.P.A. Curt A. Reppuhn, C.P.A.

#### INDEPENDENT AUDITOR'S REPORT

March 2, 2006

To the Members of the Board Houghton Lake Building Agency Roscommon County, Michigan

We have audited the accompanying financial statements of the business-type activity and the major fund of the Houghton Lake Building Agency as of and for the year ended December 31, 2005, which collectively comprise the Agency's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Agency's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activity and the major fund information of the Houghton Lake Building Agency as of December 31, 2005, the respective changes in financial position and cash flows, thereof and for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, on pages 2-3, and the statement of revenues, expenditures, and changes in fund balance – budget and actual – page 13, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

KESKINE, COOK, MILLER & ALEXANDER LLP

P.O. BOX 962 • GAYLORD, MICHIGAN 49734 PHONE (989) 732-7515 • FAX (989) 732-7790

# HOUGHTON LAKE BUILDING AGENCY

1250 S. HARRISON RD. P.O. BOX 8 HOUGHTON LAKE, MICHIGAN 48629

Telephone (489) 422-3687

# HOUGHTON LAKE BUILDING AGENCY MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED DECEMBER 31, 2005

This section of the annual financial report of the Houghton Lake Building Agency presents our discussion and analysis of the entity's financial performance during the fiscal year ended December 31, 2005. Please read it in conjunction with the financial statements which immediately follow this section.

#### Financial Highlights

Our financial status improved over the last year. The change in net assets was \$22,547.

Assets remained constant compared to the prior year.

Overall revenues were \$285,439 consisting entirely of collections from customers. Revenues are up 25% from the prior year, due to the increase in commercial construction. Overall expenses (including depreciation) totaled \$262,892. The cost of the operations increased approximately 3% from the prior year.

#### **Overview of the Financial Statements**

This annual report consists of two parts, management discussion and analysis and the basic financial statements. The basic financial statements include three different statements that present different aspects of the Agency, notes to the financial statements, and supplemental information.

The first statement is the Statement of Net Assets which shows the assets and liabilities of the Agency as of December 31, 2005. The second statement is the Statement of Revenues, Expenses, and Changes in Net Assets which shows the revenue, expenses, and change in net assets, or net income, for the year ended December 31, 2005. The third statement is the Statement of Cash Flows summarizes the year's cash activity.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Over time, increases / decreases in the Agency's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity, you may also have to consider additional factors such as changes in the local economy and the amount of building and repair activity in the area.

The activity of the Agency – the issuance of permits and inspections – is reported as a business-type activity. The Agency has no governmental activities.

The Agency has the following fund:

General Fund – All of the entity's activities are included in this fund category. The fund is presented on the accrual basis, as required for enterprise funds, which is designed to show both short and long-term financial information.

#### Financial Analysis of the Entity as a Whole

Net Assets – the entity's combined net assets increased during the year ended December 31, 2005 totaling \$65,442.

The primary reason for the increase in net assets was the increase in commercial activity.

#### Financial Analysis of the Authority's Funds

The activities of the operations and maintenance fund have remained constant, consisting of utility expenses, systems and equipment repairs and maintenance, and capital projects.

#### Capital Asset and Long-term Debt Activity

Capital Assets – The Agency did not purchase any new capital assets during the year.

Long-term Debt – The Agency has no outstanding long-term financing arrangements. The accrual for long-term sick pay increased by \$1283 totaling \$7066 to reflect the actual balances accrued to each employee as of December 31, 2005.

# **Known Factors affecting Future Operations**

None.

#### **Contacting Entity Management**

This financial report is designed to provide taxpayers, creditors, investors and customers with a general overview of the entity's finances and to demonstrate the entity's accountability for the revenues it receives. If you have questions concerning this report please contact Ms. Sherrie Ciaramitaro at 1250 South Harrison Road, Houghton Lake, MI 48629.

Fred Chidester, Chairperson of the Board

April 16, 2006

# HOUGHTON LAKE BUILDING AGENCY STATEMENT OF NET ASSETS DECEMBER 31, 2005

# **ASSETS**

Current assets:     Cash     Investments     Accounts receivable  Total current assets:     Capital assets  Total assets	\$ 47,566 23,715 3,566 74,847 3,050 77,897
LIABILITIES  Current liabilities:  Accrued liabilities	5,389
Noncurrent liabilities: Sick pay accrual Total Liabilities	 7,066 12,455
NET ASSETS Investment in capital assets Unrestricted Total net assets	\$ 3,050 62,392 65,442

# HOUGHTON LAKE BUILDING AGENCY STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEAR ENDED DECEMBER 31, 2005

OPERATING REVENUE Plumbing permits Electrical permits Mechanical permits Building permits Miscellaneous	\$ 28,911 66,778 45,152 139,213 5,385
Total operating revenue	285,439
OPERATING EXPENSES Inspector services Clerical wages Building inspector wages Payroll taxes Health insurance Retirement Board members Office supplies Professional services Rent Mileage reimbursement Postage and printing Insurance Telephone and internet Depreciation Miscellaenous	98,797 37,376 44,141 6,138 30,409 8,023 3,300 2,282 637 7,200 6,307 1,548 7,401 5,017 218 4,098
Total operating expenses	 262,892
Change in net assets  Net Assets - January 1, 2005	22,547 42,895
Net Assets - December 31, 2005	\$ 65,442

# HOUGHTON LAKE BUILDING AGENCY STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2005

# **Cash Flows from Operating Activities**

Cash received from customers Cash payments to vendors for goods and services Cash payments to employees for services rendered	\$ 283,519 (182,465) (81,517)
Net cash provided by operating activities	 19,537
Cash and cash equivalents - January 1	28,029
Cash and cash equivalents - December 31	\$ 47,566
Reconciliation of Change in Net Assets to Net Cash Provided by Operating Activities:	
Change in net assets Adjustments to reconcile change in net assets to net cash provided by operating activities:	22,547
Depreciation expense Changes in assets and liabilities:	218
Accounts receivable Accrued liabilities Sick pay accrual	(1,920) (2,591) 1,283
Net cash provided by operating activities	\$ 19,537

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2005

# **NOTE 1: ENTITY**

The Houghton Lake Building Agency was created in 1974 under section 9 of Act 230 of 1972 and is a "Township Joint Enforcing Agency". The participating Townships are Roscommon, Backus, Denton, Lake, and Markey, all located within Roscommon County. Each Township passed an ordinance to adopt this Agency as its plumbing, mechanical, electrical, and building permit and inspection agency.

The act and ordinance give the Agency the authority to discharge the permit and inspection duties, which include the issuance of permits, collection of fees, and performance of inspections.

Separate financial statements of each participating township are located as follows:

Roscommon Township P.O. Box 610 Houghton Lake, MI 48629

Backus Township 2360 S. Maple Valley Rd. St. Helen, MI 48656

Denton Township 2565 S. Gladwin Rd. Prudenville, MI 48651

Lake Township 11786 West Shore Drive Houghton Lake, MI 48629

Markey Township 4974 E. Houghton Lake Dr. Houghton Lake, MI 48629

#### **INTRODUCTION**

The accounting and reporting framework and the more significant accounting principles and practices of the Houghton Lake Building Agency are discussed in subsequent sections of this Note. The remainder of the Notes are organized to provide explanations including required disclosures, of the Agency's financial activities for the fiscal year ended December 31, 2005.

The accounting policies of the Agency conform to the generally accepted accounting principles as applicable to governments. The following is a summary of the more significant policies.

# NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **FUND TYPES AND MAJOR FUNDS**

#### Enterprise Fund

The Authority reports the following major enterprise fund:

General Fund - This is the general operating fund of the Agency. It is used to account for all financial resources related the issuance of permits and inspections, which is the only current activity of the Agency.

#### MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The financial statements of the Authority are prepared in accordance with generally accepted accounting principles (GAAP). The Authority applies all relevant Governmental Accounting Standards Board (GASB) pronouncements and applicable Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless they conflict with GASB pronouncements.

#### Government-Wide and Fund Financial Statements

As the Agency has only one enterprise fund, it qualifies under Governmental Accounting Standards Board No. 34's definition of a Special Purpose Entity. As such, only one set of financial statements, which are reported using the economic resources measurement focus and the accrual basis of accounting, is presented since the government-wide and fund financial statements for a business-type activity are the same. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

#### **ACCOUNTS RECEIVABLE**

Accounts receivable are recorded for permits that are ready to be issued upon payment. All receivables are considered fully collectible and no allowance for doubtful accounts is recorded.

#### CAPITAL ASSETS AND DEPRECIATION

The Agency's property, plant, and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements. The Agency has no infrastructure assets. Donated assets are stated at fair value on the date donated. The Agency generally capitalizes assets with historical cost of \$1,000 or more as purchase and construction outlays occur. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line

# NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# CAPITAL ASSETS AND DEPRECIATION (CONTINUED)

method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

Estimated useful lives, in years, for depreciable assets are as follows:

Computer Equipment 5-7Office Furniture 10-20

For information describing capital assets, see Note 4.

#### **USE OF ESTIMATES**

The financial statements have been prepared in conformity with generally accepted accounting principles as applicable to governments and, as such, include amounts based on informed estimates and judgments of management with consideration given to materiality. Actual results could differ from those estimates.

#### **BUDGETS**

The budget is prepared and submitted to the participating townships for approval. The budget is normally prepared in the beginning of each year. Amendments are made to the budget as required during the year. During the year ended December 31, 2005, the Agency experienced no overexpenditures.

#### **NOTE 3: CASH AND INVESTMENTS**

All cash and investments are maintained in financial institutions in the Houghton Lake, Michigan area and are stated at cost, which approximates fair market value. Investments consist of certificates of deposit with original maturities in excess of 90 days. All cash deposits are maintained in accounts as approved by State Statutes.

The Agency's deposits are categorized to give an indication of the level of risk assumed by the Agency at fiscal year-end. The categories are described as follows:

Category 1 – Insured or collateralized with securities held by the Agency or by its agent in the Agency's name.

Category 2 – Collteralized with securities held by the pledging Financial institution's trust department or agent in the Agency's name.

Category 3 - Uncollateralized.

# NOTE 3: CASH AND INVESTMENTS (CONTINUED)

Bank		Cat	egory			Carrying
_Balance	1		2	;	3	Amount
\$ 46,500	\$ 46,500	\$	-	\$	_	\$ 47,566

The Governmental Accounting Standards Board Statement No. 3 risk disclosures for the Agency's investments are as follows:

- (1) Insured or securities held by the Agency or the agent in the Agency's name.
- (2) Uninsured with securities held by the counter party's trust department or its agent in the Agency's name.
- (3) Uninsured with securities held by the counter party's trust department or agent but not in the Agency's name.

Balances at December 31, 2005 consist of the following:

# **NOTE 4: CAPITAL ASSETS**

The Agency's capital assets as of December 31, 2005 are summarized as follows:

Capital assets being depreciated:	В	Balance eginning of Year	Ado	litions	Dispo	sals	Balance End of Year
Office furniture Computer equipment Subtotal	\$	5,914 4,358	\$	-	\$	-	\$ 5,914 4,358
		10,272		-		-	10,272
Accumulated depreciation:							
Office furniture		5,914		-		-	5,914
Computer equipment		1,090		218			1,308
Subtotal		7,004		218		-	7,222
Net capital assets	\$	3,268	\$	(218)	\$	-	\$ 3,050

# **NOTE 5: RENT**

The Houghton Lake Sewer Authority owns the building that houses the offices of the Building Agency. The Building Agency, under a year-to-year oral operating leasing agreement, paid rent expense of \$600 a month to the Sewer Authority in 2005.

# NOTE 6: PENSION PLAN

The Houghton Lake Building Agency employees participate in the Houghton Lake Sewer Authority Pension Plan, which is a defined contribution pension plan.

A defined contribution pension plan provides pension benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amounts of benefits the individual is to receive. Under the Agency's defined contribution pension plan, the benefits a participant will receive depends on the amount contributed to the participant's account and the returns earned on investments of those contributions.

Upon the date of hire, all full time and permanent part-time employees are eligible to participate in the plan. Contributions are made by the Agency and vest immediately. The participant will receive benefits at age 55 or the tenth anniversary of the date the participant commenced participation of the plan if later. There is no provision for early retirement.

The plan requires the Agency to contribute 10% of the eligible employees wages. During the year, the Agency contributed \$8,023 to the plan.

No pension provision changes occurred during the year that affected the required contributions to be made by the Agency or its employees.

# **NOTE 7: INSURANCE**

The Agency is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; error and omission; injuries to employees; and natural disasters. The Agency participates in the Michigan Municipal Liability and Property Pool, a self-insured group. The pool is considered a public entity risk pool. The Agency pays annual premiums to the pool for the respective insurance coverage. In the event a pool's total claims and expense for a policy year exceed the total normal annual premiums for said years, all members of the pool's policy year may be subject to special assessment to make up the deficiency. The pool maintains reinsurance for claims generally in excess of \$500,000 for each occurrence with the overall maximum coverage varying depending on the specific type coverage of reinsurance. The Agency has not been informed of any special assessments

# **NOTE 7: INSURANCE (CONTINUED)**

being required. There were no significant changes in coverage, nor were there any significant claims for the year.

# HOUGHTON LAKE BUILDING AGENCY STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS BUDGET AND ACTUAL YEAR ENDED DECEMBER 31, 2005

	_	RIGINAL SUDGET		FINAL MENDED BUDGET	A	CTUAL	FR Al	ARIANCE OM FINAL MENDED SUDGET
REVENUES			•	00.000	•	20.044	\$	(2,019)
Plumbing Permits	\$	30,930	\$	30,930	\$	28,911 66,778	Þ	(1,435)
Electrical Permits		68,213		68,213 45,571		45,152		(419)
Mechanical Permits		45,571		139,574		139,213		(361)
Building Permits		139,574		139,574		5,385		5,385
Miscellaneous								
Total Revenues		284,288		284,288		285,439		1,151
EXPENSES								
Inspector services		95,777		95,777		98,797		(3,020)
Clerical wages		36,960		36,960		37,376		(416)
Building inspector wages		44,603		44,603		44,141		462
Payroll taxes		6,164		6,164		6,138		26
Health insurance		31,662		31,662		30,409		1,253
Retirement		8,057		8,057		8,023		34
Board members		3,300		3,300		3,300		
Office supplies		1,700		1,700		2,282		(582)
Education and training		1,000		1,000		-		1,000
Professional services		500		500		637		(137)
Rent		7,200		7,200		7,200		_
Mileage reimbursement		5,600		5,600		6,307		(707)
Postage and printing		1,100		1,100		1,548		(448)
Insurance		6,900		6,900		7,401		(501)
Telephone and internet		4,056		4,056		5,017		(961)
Depreciation		-		-		218		(218)
Miscellaenous		2,550		2,550		4,098		(1,548)
Contingency		27,159		27,159		-		27,159
Total Expenses		284,288		284,288		262,892		21,396
Change in Fund Net Assets				_		22,547		22,547
Net Assets - January 1, 2005		42,895		42,895		42,895		-
Net Assets - December 31, 2005	\$	42,895	\$	42,895	\$	65,442	\$	22,547
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Walter J. Keskine, C.P.A. Jeffrey B. Cook, C.P.A. Richard W. Miller, C.P.A. Ronald D. Alexander, C.P.A. Curt A. Reppuhn, C.P.A.

March 2, 2006

Houghton Lake Building Agency Roscommon County

We have audited the financial statements of Houghton Lake Building Agency for the year ended December 31, 2005, and have issued our report thereon dated March 2, 2006. Professional standards require that we provide you with the following information related to our audit.

# Our Responsibility under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated January 17, 2006, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with U.S. generally accepted accounting principles. Because an audit is designed to provide reasonable, but not absolute, assurance and because we did not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us.

As part of our audit, we considered the internal control of Houghton Lake Building Agency. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

# Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Houghton Lake Building Agency are described in the notes to the financial statements.

We noted no transactions entered into by the Agency during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

# **Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

#### **Audit Adjustments**

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. The following attached page summarizes the adjustments that were proposed to management and made to the audited financial statements.

#### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Agency's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

# **Difficulties Encountered in Performing the Audit**

The Houghton Lake Building Agency's accounting records were well organized and we are happy to report that there were no difficulties in performing the audit.

#### **Comments and Recommendations**

In planning and performing our audit of the financial statements of Houghton Lake Building Agency, we considered the Agency's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit procedures, we became aware of certain matters that represent opportunities for strengthening internal controls and operating efficiency. The following comment and recommendation should be implemented to the extent possible in order to strengthen internal controls and operating efficiency.

- Bank reconciliations are completed timely and accurately; however, nobody currently
  reviews the reconciliation. The primary purpose of the bank reconciliation is to help in the
  safeguarding of cash. A monthly review of the reconciliation by another employee or Board
  member ensures that cash is being safeguarded to the extent possible. We recommend
  that another employee or Board member review the bank reconciliations on a monthly basis.
- Mileage reimbursement is currently paid to the building official since he is an employee who
  incurs mileage on his personal vehicle for Agency business. There is not currently a
  mileage log being maintained that details the amount of mileage that is being reimbursed.
  Instead, monthly mileage totals are either verbally communicated to accounting or submitted
  for reimbursement on a scrap piece of paper with no supporting documentation. We
  recommend that the Agency implement a mileage log policy in which any employee

# Comments and Recommendations (Continued)

receiving mileage reimbursement be required to keep and submit a simple daily mileage log that shows beginning and ending odometer readings to substantiate the total mileage being reimbursed.

# Other comments and recommendations:

- There is currently not an accounting policy determining the Agency's capitalization limit. We
  recommend that the Agency's Board adopt a capitalization policy detailing the threshold for
  which fixed asset are recorded as opposed to expending large acquisitions.
- The Agency's employees were unable to locate page #1 of the Agency's credit card policy during our fieldwork. If there is not a copy of the current credit card policy easily accessible, we recommend that the Board adopt a new credit card policy. In addition, we recommend that the available credit limit on the Agency's credit card be compared to the authorized credit limit included in your credit card policy. If a discrepancy exists, we recommend that you contact your credit card company to request a reduction in available credit limits.
- The Agency's investment policy, adopted October 15, 2002, mandates that monthly reports
  be furnished to the Board showing the amount of the investments, the yield, and the
  maturity. The monthly report currently presented to the Board includes the total
  investments, but does not include yields or maturities. We recommend that the monthly
  reports prepared for the Board be modified to comply with the Agency's investment policy or
  that the policy be changed.

We hope you find the above comments and recommendations useful. We are available to assist you in implementing these items should the need arise.

Kaskin Cook Miller & Alexander UT

This information is intended solely for the information of the Houghton Lake Building Agency's Board and management and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Keskine, Cook, Miller & Alexander LLP

# Adjusting Journal Entries Houghton Lake Building Agency December 31, 2005

AJE No.	Account W/P Account Description Ref Number		Debits	Credits	
1	Miscellaneous	A-4	101-101-956		389.00
To adju	st beginning trial balance to balance	to \$0 -	plug to misc ex	.p	
2 2	Accounts Receivable Building - Agency	E-1.2	101-000-020 101-000-520	1,920.00	1,920.00
To reco	ord A/R for current year				
3 3 3	Plumbing Withheld Electrical Withheld Mechanical Withheld	M-1	101-000-220 101-000-221 101-000-222	1,182.75 1,031.70	12.35
3 3 3	Plumbing Mechanical Electrical		101-101-702 101-101-703 101-101-704	12.35	1,182.75 1,031.70
To adju	st inspector accrued payments to actu	al at 12/	31/05		•
4 4	Accumulated Depreciation Depreciation Expense	K-1	101-000-150 101-101-960	218.00	218.00
To reco	rd depreciation expense for the year	ended 12/	31/05		
5 5 5	Accrued Sick Pay Clerical Wages Building Inspector	M-3	101-000-250 101-101-705 101-101-706	641.50 641.50	1,283.00
To adju	st accrued sick time to 12/31/05 total	1			
	Totals			5,647.80	6,036.80